Antidotes to Uncertainty Sara Ruhani, ORGS 4901 Schulich School of Business, York University

INTRODUCTION

Two key social psychology theories of uncertainty management

• Kees Van den Bos's **Uncertainty** Management Model (UMM) argues that when individuals feel uncertain, they use *fairness* judgments to cope with their uncertainty

• Michael Hogg's Uncertainty-Identity Theory (UIT) argues that when individuals feel uncertain, they *identify* with groups to manage their uncertainty

RESEARCH QUESTION

The purpose of this literature review was to effectively analyze UMM and UIT and find relevant research that pushes the boundaries of both models and highlights key connections between the two.

Key Similarity:

Both models rely on the assumption that feelings of uncertainty about ones perceptions, beliefs and attitudes are threatening

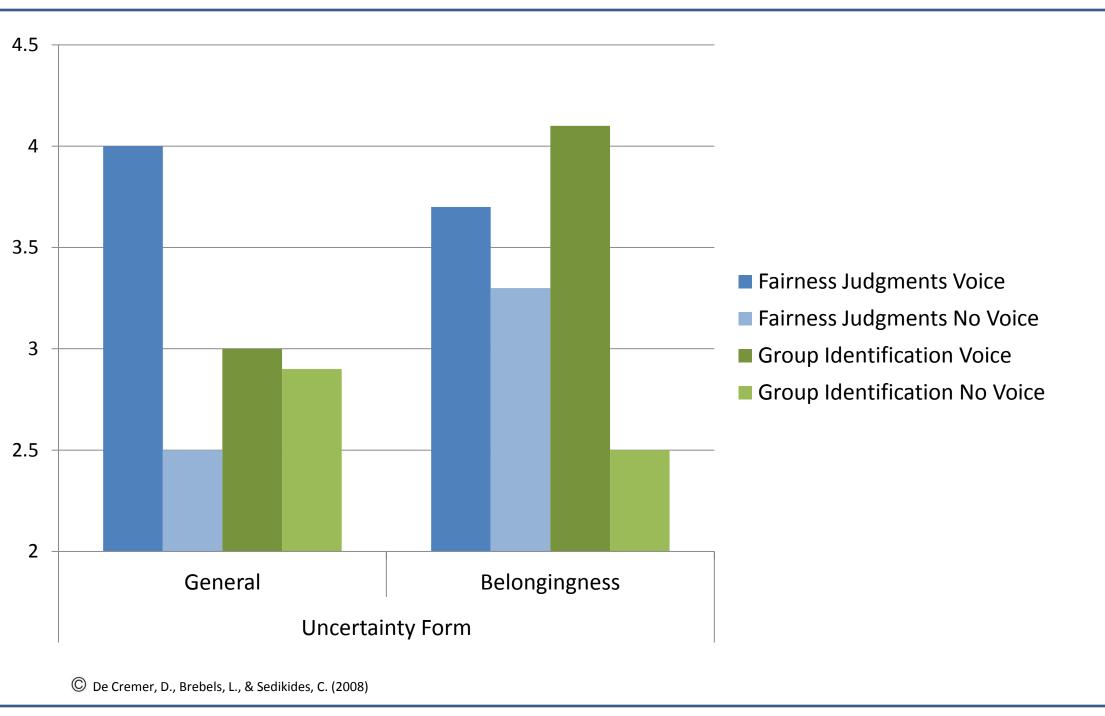
Key Differences:

- •UMM takes a more cognitive • UIT managing approach to uncertainty, whereby fairness communicates that the world is an ordered, predictable and reliable place
 - focuses on managing uncertainty via identification with a group, thereby acquiring a validated social identity and prescriptions for normative, shared attitudes and actions

logg, Michael A.. "Uncertainty-Identity Theory." Advances in Experimental Social Psychology. Elsevier Science LTD, 2007. Volume 39, 69-126. Print s, Kees, and E. Allan Lind. "When Fairness Works Towards a General Theory of Uncertainty Management."Research in Organizational Behavior. Elsevier Science LTD, 2002. Volume 24, 181-223. Print.

TYPES OF UNCERTAINTY AND IMPLICATIONS

Research conducted by D. Cremer, Brebels and Sedikides, has found that under conditions of general uncertainty individuals use fairness judgments to manage uncertainty, while under conditions of belongingness uncertainty individuals use group identification.



CO				IC
U	INCI	JUS	IUI	C V

While both models are clearly effective in explaining uncertainty management, their effects depend on context.

The De Cremer et al. article demonstrates that justice and Social Identity Theory based theories of uncertainty management are distinct. However, in Hogg's initial work his claim was that people are attracted to groups that are highly cohesive and entitative *because* they reduce uncertainty through the prescription of norms for behavior and attitudes.

Although our intellect always longs for clarity and certainty, our nature often finds uncertainty fascinating '- Carl Von Clausewitz "So what do we do? Anything. Something. So long as we just don't sit there.." - Lee lacocca

RESEARCH PROPOSAL

We propose a more direct comparison of UMM and UIT by manipulating General Uncertainty and Moral Uncertainty, in other words uncertainty about the right or wrong thing to do in a moral dilemma. We expect to find a similar pattern of results as De Cremer et al., specifically that justice judgments will be more important under General Uncertainty and Group Identification will be more important under conditions of Moral Uncertainty.